



# California Interagency Council on Homelessness

## HHAP Round 5 Application

### Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

#### **Please select the Continuum of Care region**

Richmond/Contra Costa County CoC

#### *Application Participation Guidance:*

*Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.*

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
  - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

**Contracting Guidance:**

*Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.*

*The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.*

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

## **Richmond/Contra Costa County CoC Region**

### **Richmond/Contra Costa County CoC**

**CA-505 Participation**

Is participating in this single collaborative application with the regional partner(s) listed.

**CA-505 Contracting**

Identify another participating eligible applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation

**CA-505 Designated Administrative Entity**

Contra Costa County

**Contact Title**

CoC Administrator

**Name**

Shelby Ferguson

**Email**  
shelby.ferguson@cchealth.org

**Phone**  
(925) 608-6700

## Contra Costa County

### Contra Costa County Participation

Is participating in this single collaborative application with the regional partner(s) listed.

### Contra Costa County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other eligible applicants in the region

### Contact Title

Homeless Services Chief

### Name

Jamie Schechter

### Email

Jamie.Schechter@cchealth.org

### Phone

(925) 391-4486

### Number of Contracts

1

## Part 2. Regionally Coordinated Homelessness Action Plan

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### Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
  - o Outreach and site coordination;
  - o Siting and use of available land;
  - o Development of interim and permanent housing options; and
  - o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

Each Eligible Applicant must identify and describe their role in the region for **each** table.

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

## Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
Contra Costa County	Contra Costa Health- Health, Housing, and Homeless Services Division (H3) provides street outreach to unsheltered populations and encampments throughout the region via the Coordinated Outreach Referral Engagement (CORE) outreach teams. This includes contracting with Cities throughout the County and other public entities such as the Bay Area Rapid Transit and Public Works to provide outreach services targeted to specific areas or populations within the region. Additionally, Contra Costa Health operates Healthcare for the Homeless, providing medical outreach and services to those experiencing homelessness and coordinating closely with street outreach teams. The County also supports operations of Coordinated Assessment Resource and Engagement (CARE) Centers, drop-in centers providing basic needs, case management, and connections to Coordinated Entry (CE).
CA-505 Richmond/Contra Costa County Continuum of Care (CoC)	The CoC collaborates with service providers throughout the region to strengthen the County's homelessness response and create low barrier access to people experiencing homelessness. The CoC collaborates with nearly 20 CORE street outreach teams that serve as mobile entry points for the coordinated entry system and funds CARE centers, the community's brick-and-mortar access points, and 2-1-1, a phone-based access point. The CoC advertises access points with a simple outreach message of Call, CARE, or CORE to connect people who are experiencing a housing crisis or are unsheltered to interim housing and other services. The CoC coordinates services to support full geographic coverage in the region.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

### Regional Coordination Narrative - Outreach & Site Coordination

Contra Costa Health-H3 coordinates with City and County public entities to expand outreach throughout the region. CORE outreach teams work closely with law enforcement, cities, behavioral health providers, first responders, Cal Trans, and other key stakeholders who provide warm hand-offs to CORE teams trained to connect unhoused people with housing and services. The Contra Costa CoC oversees the coordination of outreach services, including these CORE outreach teams, to ensure all persons experiencing unsheltered homelessness are identified and engaged in Coordinated Entry. The County and CoC work to ensure full geographic outreach coverage in the region. H3 and the CoC are also currently working to expand outreach team capacity and coordinate housing and services specifically for unhoused individuals exiting hospitals through partnering with Contra Costa Health Plan to expand the

implementation of Cal AIM services. The CoC also provides CoC and CE 101 presentations to new providers and other stakeholders interested in integrating into the CoC with further refined HMIS onboarding processes.

## Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
Contra Costa County	Contra Costa County is responsible for siting projects in unincorporated areas of the county through the Department of Conservation and Development. Contra Costa County also coordinates with Cities around local land use and development opportunities including where the County has vested financial or contractual interests. Additionally, the Department of Conservation and Development (DCD) leads the development of the County’s General Plan, including the Housing Element update.
CA-505 Richmond/Contra Costa County Continuum of Care (CoC)	The CoC is responsible for supporting new applications for permanent housing projects, including Department of Housing and Urban Development (HUD)-funded permanent housing projects allocated through the CoC. The CoC holds two seats for housing providers: one dedicated for an affordable housing developer representative and one dedicated for a public housing authority representative, ensuring CoC strategies are informed by expertise of those working in land use, development, and housing operations.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

### Regional Coordination Narrative - Land Use & Development

Contra Costa County and regional jurisdictions work together with the CoC to coordinate land use and development and identify new opportunities to develop housing for people experiencing homelessness. The County’s Department of Conservation and Development (DCD) participates in the CoC’s Council on Homelessness to ensure resource alignment with CoC priorities. The CoC participates in the development of the Housing Element of the County’s General Plan to affirm the need for affordable housing for people experiencing homelessness. Funders from regional cities and the County work together with the CoC to develop and update written standards for operating CoC and Emergency Solutions Grant-funded projects, which include requirements for new housing projects.

## Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
Contra Costa County	Multiple County departments, including Contra Costa Health, Department of Conservation and Development (DCD), Employment and Human Services Department (EHSD), along with the Housing Authority of Contra Costa County (HACCC), are responsible for coordinating partnerships with local jurisdictions and non-profit providers, identifying locations, and overseeing the

development of interim and permanent housing opportunities. The County funds interim and permanent housing options and oversees the application and allocation process to fund local non-profit organizations providing interim and permanent housing options.

CA-505 Richmond/Contra Costa County Continuum of Care (CoC)

The CoC coordinates with participating agencies to identify opportunities to expand housing capacity. This includes distributing federal dollars, such as HUD CoC bonus funding, to create new permanent housing projects. The CoC works to leverage partnerships to fully maximize federal resources, such as partnering with HACCC to secure Housing Stability Vouchers or receiving match funding from Contra Costa Health to apply for HUD’s Supplemental Notice of Funding Opportunity to Address Unsheltered and Rural Funding (SNOFO). The CoC prioritizes permanent housing projects for federal funding. Through aggressive pursuit of new funding, the CoC has seen our community’s annual CoC funding grow from \$15.9 million in 2019 to \$19.3 million awarded in 2024, plus an additional \$5.4 million through the SNOFO.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

**Regional Coordination Narrative - Shelter, Interim, and PH Options**

County partners, the CoC, property developers, and service providers collaborate to identify funding opportunities and service models to increase the supply of permanent and interim housing for people experiencing homelessness. Examples include:

1. Creating a Housing Fund estimated to be \$12 million annually from the County’s Measure X (MX) sales tax initiative. The Housing Fund earmarks 75% of funds to increase affordable housing opportunities and 25% to provide homeless crisis response services. In 2023, MX funds supported the development of over 300 new affordable housing units.
2. Utilizing Homekey funding, the County partnered with a developer to acquire and rehabilitate an existing office building, which the County will operate as 54 units of permanent supportive housing.
3. Partnering with the HACCC to increase access to vouchers, including Housing Stability Vouchers and Foster Youth to Independence (FYI) Vouchers. For FYI vouchers specifically, HACCC and Contra Costa Health partner with the Employment and Human Services Department and other service providers to fund supportive services.
4. Partnering with behavioral health providers to expand access for individuals experiencing homelessness with severe mental health diagnoses to MHSA-funded shelter beds.
5. Developing shared housing models, including implementing master leasing, to expand unit access for participants in housing programs.
6. Utilizing Homekey and HHAP funding, Contra Costa Public Works, Healthcare for the Homeless, Health, Housing, and Homeless Services, and a non-profit service provider sustain 172 units of non-congregate interim housing at Delta Landing, a previous Project Roomkey motel that is now the largest interim housing site funded by the County.

**Coordination of & Connection to Service Delivery**

Participating Jurisdictions	Roles & Responsibilities
Contra Costa County	The County coordinates information-sharing agreements, applies for supplemental funding to support homelessness response,

and provides staff to support homelessness response efforts. The County also participates in the Homeless Management Information System (HMIS) and the regional Coordinated Entry System (CES) and facilitates HMIS data sharing agreements with County departments like Contra Costa Health. The County manages the CORE program and supports operations of CARE Centers, two major access points to the CES.

CA-505 Richmond/Contra Costa County Continuum of Care (CoC)

The CoC utilizes funding to support infrastructure for the Coordinated Entry System and regional homelessness response efforts and oversees the implementation of the Homelessness Management Information System (HMIS). The CoC hosts provider and Council on Homelessness (CoH) meetings to develop strong partnerships and cohesive systems across the region to better connect people to services. The CoC's Coordinated Entry team facilitates service coordination through ongoing case conferencing and housing placement meetings. These meetings include partners from non-profits, County departments, Veterans Administration, and healthcare agencies. The CoC integrates people with lived experience into CoH meetings and, through the Equity Committee specifically, utilizes lived expertise to develop methods for improving connections to and delivery of services.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

#### **Regional Coordination Narrative - Coordination & Connection to Service Delivery**

Contra Costa County supports cross-departmental collaboration to identify additional funding opportunities, including housing resources and services that can be targeted to people experiencing homelessness. The CoC integrates identified housing resources into the CES. Because the County is the Collaborative Applicant for the CoC, this helps ensure resources are leveraged and that there are strong connections throughout the region. Multiple County department representatives also serve on the CoC Council on Homelessness with City partners and service providers to ensure coordination and access to interim and permanent housing resources.

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## **System Performance Measures & Improvement Plan**

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

*Guidance:*

*Cal ICH shall provide each region with system performance measures by CoC, with the exception of the*

LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

**Definitions:**

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

## SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a  
6,782

### Key Actions PM 1

Key Action	Funding Source(s) the region intends	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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	to use to achieve the action				n	
Increase the capacity of coordinated entry access points, including CARE Centers, CORE street outreach teams, and 2-1-1/	CoC, HHAP	Federal, State	Contra Costa Health - H3	Continuum of Care, CARE Centers, CORE Street Outreach, 211, Cities, partner in service providers	7/1/2026	Increase number of individuals connected through CE access points, measured by HMIS data
Utilize client satisfaction surveys from people accessing services to modify program practices and policies for the purpose of increasing access	CoC	Federal	Contra Costa Health - H3	CoC, contracted service providers, CORE outreach teams, people with lived experience of homelessness	10/31/2024	Establish baseline measures and increase client satisfaction by incorporating feedback into program practices and policies, measured through client surveys
Outreach emergency shelters and service providers not yet connected to Coordinated Entry to educate them on system access and engage their participants/	CoC, HHAP	Federal, State	Contra Costa CoC	Contra Costa Health - H3, CORE Street Outreach, emergency shelters, service providers	7/1/2026	Increase number of individuals connected through CE access points, measured by HMIS data

### SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
Hispanic/Latino	1,343
American Indian/Alaska Native	561

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Utilize equity committee of the CoC governing board to develop outreach materials for underserved populations	CoC	Federal	Contra Costa Health - H3	CoC, Council on Homelessness Equity Committee, local libraries, faith-based groups, people with lived experience of homelessness	12/31/2024	Reduce racial disparities among those accessing services, measured by HMIS data
Utilize client satisfaction surveys from people accessing services by demographics to modify program practices and policies for the purpose of increasing access	CoC	Federal	Contra Costa Health - H3	CoC, contracted service providers, CORE outreach teams, people with lived experience of homelessness	10/31/2024	Establish baseline measures and increase client satisfaction by demographics through incorporating feedback into program practices and policies, measured through client surveys

## SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b  
2,329

## Key Actions PM 1

Key Action	Funding Source(s) the region intends	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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	<b>to use to achieve the action</b>				<b>n</b>	
Expand the supply of interim housing units	HHIP, BHBH, MHSA, CalAim	State, Local	Contra Costa Health- H3	Cities, housing developers, local business owners, behavioral health partners, Contra Costa Health Plan, Contra Costa Health - Behavioral Health	6/30/2028	Increase number of interim housing units; Increase number of people accessing interim housing, measured by HIC data
Refine Point-In-Time Count data collection practices	HHIP, HHAP	State, Local	Contra Costa Health- H3	CoC, community volunteers, service providers, County GIS team, non-profit partners	3/31/2024	Increase PIT survey sample in 2024 Point-In-Time Count to ensure greater data validity
Strengthen and expand HMIS infrastructure and data sharing	CoC, Special NOFO, HHAP	Federal, State	Contra Costa Health - H3	CoC, County partners, Contra Costa Health Plan, MCPs, probation offices, Office of Education	6/30/2028	Increase access to HMIS and external data sharing with partners, measured through programs and users in HMIS

## **SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night**

<b>Racial/Ethnic Group</b>	<b>Measure</b>
Black/African American	713

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Partner with agencies that serve overrepresented communities to get a more accurate assessment of population-specific needs	HHAP, private foundation	State, Private	Contra Costa Health - H3	Nonprofit service providers, Council on Homelessness Equity committee, Probation Department, County Office of Education	6/30/2025	Reduce racial disparities among those accessing CoC services, measured by HMIS data
Connect overrepresented populations to interim housing options	HHIP, BHBH, MHSA	State	Contra Costa Health - H3	Nonprofit service providers, CORE outreach teams, Contra Costa Health - Behavioral Health, Contra Costa Health Plan	6/30/2028	Reduce racial disparities among those accessing interim housing, measured by HMIS data

## SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2  
3,340

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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Expand housing problem solving and rapid exit throughout the system	CoC, HHAP, Cal AIM, Measure X	Federal, State, Local	Contra Costa Health- H3	CORE outreach teams, contracted homeless prevention providers, shelters	7/31/2025	Increase number of households diverted from the homeless response system measured by HMIS data; Increase number of households served through rapid exit, measured by HMIS data
Increase prevention resources and coordinated prevention services	HHAP, Cal AIM, Measure X, private foundation	State, Local, Private	Contra Costa Health- H3	Contracted homeless prevention providers	6/30/2024	Increase number of households served through prevention resources, measured by HMIS data
Continue to increase legal services for people facing eviction	Measure X	Local	Contra Costa County Department of Conservation and Development	Contracted nonprofit service providers	7/31/2024	Increase number of households served though legal services measured by service provider data of persons/households served or assisted at legal clinics, a dedicated tenant legal services phone line, and through direct legal representation measured by service provider data

**SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the**

## first time

Racial/Ethnic Group	Measure
Hispanic/Latino	713

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Partner with agencies serving overrepresented populations to connect participants to prevention, rapid exit, and legal services	HHAP, Cal AIM, Measure X, and private investments	State, Local	HHAP, Cal AIM, Measure X, and private investments	Contracted nonprofit providers, Contra Costa County Department of Conservation and Development	6/30/2024	Increase number of overrepresented participants accessing prevention, rapid exit, and legal services, measured by HMIS data & service provider data.

## SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3  
1,724

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Issue and lease up awarded Housing Stability Vouchers	HUD	Federal	Contra Costa Health - H3	Housing Authority of Contra Costa County, CoC, Cal AIM providers, Nonprofit service	11/30/2024	Number of vouchers issued and leased up, measured by HMIS data

providers						
Expand Cal AIM services to reduce and prevent homelessness	Cal AIM	State	Contra Costa Health Plan	Contra Costa Health- H3, Nonprofit service providers, managed care plan partners	12/31/2024	Increase number of people served through Cal AIM housing navigation and tenancy-sustaining services, measured by HMIS data & Contra Costa Health Plan data
Expand the supply of available Permanent Supportive Housing units	CoC, HUD	Federal	Contra Costa Health - H3	CoC, contracted housing providers, housing developers, HACCC	12/31/2024	Number of new PSH units, measured by HIC data
Expand Rapid Rehousing capacity	HHAP	State	Contra Costa Health - H3	CoC, contracted housing providers, SSVF partners	6/30/2025	Number of households served in RRH, measured by HMIS data

### SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
Hispanic/Latino and American Indian/Alaska Native	104

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase investments to households with at least one adult and one	HUD, Cal Works, California Department of Social Services,	Federal, State	Contra Costa Health - H3	Employment and Human Services Dept.,	6/30/2025	Number of households with at least one adult and one child exited to

child to expand permanent housing resources for families, who are disproportionately BIPOC led households.	Bring Families Home			contracted service providers		permanent housing, measured by HMIS data
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Utilize equity committee to develop outreach materials for underserved populations and partner with population-specific partners	CoC	Federal	Contra Costa Health - H3	CoC, Council on Homelessness equity committee, non-profit partners, people with lived experience of homelessness	12/31/2024	Reduce racial disparities among participants exiting to permanent housing, measured by HMIS data
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### SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4  
127

#### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Redesign CES tool to better prioritize vulnerable long-term homeless populations for housing resources	HHAP	State	Contra Costa Health- H3	CoC, Council on Homelessness, contracted service providers, CES access points, people with lived experience of	9/30/2025	Reduce disparities among homeless participants prioritized for resources, including long-term homeless participants, measured by HMIS data



				homelessn ess		
Utilizing the CES, target voucher resources to long-term shelter stayers	HUD	Federal	Contra Costa Health - H3	Shelter providers, HACCC, CoC, nonprofit service providers	11/30/2024	Reduce average length of shelter stays and unsheltered homelessness through increasing shelter flow & capacity, measured by HMIS data
Streamline services and increase client coordination through case conferencing	CoC	Federal	Contra Costa Health - H3	CoC, service providers	6/30/2024	Reduce average number of days people experience homelessness while accessing services, measured by HMIS data

## SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
Hispanic/Latino	125
Multiple Races	122

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Ensure CES tool redesign prioritizes overrepresented populations including, long-term homeless populations for	HHAP	State	Contra Costa Health- H3	CoC, Council on Homelessness, County departments, non-profit partners, people with	9/30/2025	Reduce racial disparities among those prioritized for resources, measured by HMIS data

housing resources				lived experience of homelessness		
Utilizing the CES, target voucher resources to overrepresented long term shelter stayers	HUD	Federal	Contra Costa Health - H3	CoC, contracted service providers, nonprofit partners, shelters, HACC	11/30/2024	Reduce racial disparities in length of shelter stays, measured by HMIS data

## SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5  
16.00%

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Leverage Cal AIM services for housing tenancy sustaining supports	Cal AIM	State	Contra Costa Health – H3	Contra Costa Health Plan, Cal AIM Service Providers	6/30/2025	Increase number of participants receiving Cal AIM housing tenancy supports, measured by HMIS data & Contra Costa Health Plan data
Target prevention resources to people at risk of homelessness in permanent housing programs	HHAP, CalWorks, Bringing Families Home	State	Contra Costa Health-H3	Contracted homeless prevention providers, contracted housing providers, Employment	6/30/2025	Reduce returns to homelessness within 6 months of exit, measured by HMIS data

## SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
American Indian/Alaska Native	22.00%
Hispanic/Latino	16.00%
Multiple Races	17.00%

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Target connections to Cal AIM and prevention resources to overrepresented populations exiting the homelessness response system	Cal AIM	State	Contra Costa Health - H3	Contracted homeless prevention providers, contracted housing providers, Contra Costa Health Plan	6/30/2025	Reduce racial disparities among those returning to homelessness within 6 months of exiting the system to permanent housing, measured by HMIS data
Continue outreach for Contra Costa Homeless Court to support clients in clearing infractions received while experiencing homelessness to increase housing	County General Funds	Local	Contra Costa Health - H3	CoC, Superior Court of California, nonprofit service providers	6/30/2024	Reduce racial disparities among those returning to homelessness within 6 months of exiting the system to permanent housing, measured by HMIS data

stability.

## SPM 6: Number of people with successful placements from street outreach projects.

SPM 6

1,314

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase street outreach services and capacity by expanding the number of CORE teams, outreach, operating hours, and specialized outreach services	HHAP, Cal AIM, PATH CITED, HHIP, Cities	State, Local	Contra Costa Health - H3	CoC, CORE Teams, Contra Costa Health Plan, Cities	6/30/2024	Increase number of people placed into interim and permanent housing from street outreach projects, measured by HMIS data
Strengthen collaborations with identified street outreach partners including hospitals, probation offices, detention services, and cities	HHAP, Cal AIM, PATH CITED, HHIP, Cities	State, Local	Contra Costa Health - H3	CoC, CORE Teams, probation offices, hospitals, Contra Costa Health Plan, Managed Care Plan partners	6/30/2024	Number of contacts made with population specific CORE teams, measured by HMIS data
Continue to pursue bridge housing opportunities to increase flow in emergency shelter and increase placements	Cal AIM, Cities	State, Local	Contra Costa Health - H3	CoC, nonprofit developers, service providers, Cities	12/31/2024	Number of new bridge housing opportunities created and maintained, measured by HIC data

from street outreach

Apply for and implement Encampment Resolution Funds (ERF)	ERF	State	Contra Costa Health - H3	CoC, county, Cities, CORE Teams, nonprofit outreach partners	6/30/2027	Number of encampment residents connected to interim and permanent housing, measured by HMIS data
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### SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
Black/African American	452

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Lower barriers to hiring people with lived experience on street outreach teams to increase engagement with people experiencing unsheltered homelessness	HHIP, PATH CITED, CalAIM,	State	Contra Costa Health – H3	CoC, contracted outreach providers, nonprofit partners, people with lived experience of homelessness	12/31/2025	Reduce racial disparities in successful placements from street outreach, measured by HMIS data; Increase number of staff with lived experience on outreach teams
Partner with Encampment Resolution Fund grantees to reach identified encampments and connect residents to services and	HHAP, Cal AIM, HHIP, Cities, ERF	State, Local	Contra Costa Health – H3	City of Richmond, Cal Trans, CoC	6/30/2024	Number of encampment residents connected to interim and permanent housing, measured by HMIS data

## Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:
  - Service delivery;
  - Housing placements;
  - Housing retention; and
  - Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

*Guidance:*

*Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions the Region Will Take to Ensure Racial and Gender

## Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
Address racial and gender disparities by providing regular ongoing training to direct service providers to improve equitable service delivery. Training includes Trauma Informed Care, Harm Reduction, Race Equity, and Equal Access, including training specific to gender and sexual orientation.	Contra Costa County CoC	Service providers, people with lived experience of homelessness
Utilize HMIS data dashboards to track key equity metrics across CoC program models, identify gaps, and develop recommendations for improvement.	Contra Costa Health -H3	HMIS service providers, Contra Costa County CoC

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Address racial and gender disparities by redesigning Coordinated Entry Assessment tools to ensure equitable prioritization of overrepresented populations for housing placements.	Contra Costa County CoC	People with lived experience of homelessness, Contra Costa Health - Behavioral Health Services, Contra Costa Health – H3, Contra Costa Employment and Human Services Department, Contra Costa Probation, service providers, cities
LGBTQ+ youth and female heads of households are overrepresented in foster involved and family populations in Contra Costa County. The CoC implements population-specific housing opportunities such as Foster Youth to Independence Vouchers, Housing Stability Vouchers, and Bringing Families Home resources to serve these populations.	Contra Costa County CoC	Contra Costa Health-H3, Contra Costa Employment and Human Services Department, Housing Authority of Contra Costa County, service providers
Address the overrepresentation of BIPOC individuals impacted by the criminal justice system by increasing collaboration with the Department of Probation and the Office of the Public Defender to coordinate services and housing placements for those exiting jails and prisons.	Contra Costa Health – H3	Contra Costa Probation, Contra Costa Public Defender, service providers, Contra Costa Health – Detention Health

Capacity and innovation grants funded by Measure X are targeted to small and BIPOC lead organizations often serving overrepresented populations. Funds support agencies' infrastructure and capacity to provide pathways to housing for participants.

Contra Costa Health -H3

nonprofit service providers

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Develop multilingual outreach materials for eviction prevention services and target and train agencies serving underserved populations on connecting to available resources.	Contra Costa County CoC	Service providers, people with lived experience of homelessness, Contra Costa Health – H3,
Address racial and gender disparities in housing retention by ensuring implementation of Fair Housing, VAWA, and Housing First through ongoing monitoring of housing providers.	Contra Costa County CoC	Contra Costa Health – H3, Housing Authority of Contra Costa County
Pilot a shallow subsidy program targeted to those exiting rapid rehousing that may need more time to stabilize, reducing returns to homelessness for overrepresented populations.	Contra Costa Health-H3	Contra Costa CoC, service providers, Bay Area Community Services, Contra Costa Health Plan

## Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
Using Measure X, fund capacity-building opportunities for small and BIPOC-led organizations to increase capacity through training, technical assistance, and technology to enhance program implementation.	Contra Costa Health – H3	Department of Conservation and Development
Embed equity measures into all service contracts, including CoC NOFO competition.	Contra Costa Health – H3	Service providers, Contra Costa County CoC
Incorporating provider feedback, developed the Measure X procurement process to decrease barriers for small and BIPOC lead organizations to apply by offering technical	Contra Costa Health – H3	Department of Conservation and Development, service providers



assistance during the application process, allowing for interviews to supplement applications, and creating a tiered funding structure allowing for smaller capacity funding grants with fewer requirements to apply.

Engage people with lived experience in the development and review of applications for funding throughout the Continuum of Care.

Contra Costa County CoC

Contra Costa Health – H3, people with lived experience of homelessness, service providers

### Is place-based encampment resolution occurring within the region?

Yes

**The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.**

#### **Narrative for place-based encampment resolution**

Contra Costa Health - H3 and the CoC have a long history of collaborating with local jurisdictions, including city councils, law enforcement, Cal Trans, etc. Contra Costa Health – H3 serves as a key partner in the City of Richmond’s Encampment Resolution Funding (ERF) program, and the CoC has provided letters of support to the City of Richmond, Contra Costa Health, and the City of Concord for ERF applications. Coordinated Entry System (CES) policies support encampment resolution through alignment on Housing First, Harm Reduction, and Trauma Informed Care. Serving as a mobile access point, Coordinated Outreach Referral and Engagement (CORE) teams triage, assess, and enroll all encampment residents into the CES, CCC’s single point of entry into PSH. The CES supports encampment resolutions as residents enter a larger system of resources and safety net services that may result in faster housing access.

#### **Optional Upload: Evidence of Collaboration and/or Prioritization**

County of Contra Costa 2024 Letter of Commitment.pdf

COH\_LOS\_ERF\_1-19-24.pdf

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## **Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting**

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
  - Jails
  - Prisons

- Hospitals:
- Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

*Guidance:*

*At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*If an institution is not present in a jurisdiction, type N/A.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Continue implementing Contra Costa's Holistic Intervention Partnership (HIP), a collective impact effort to improve outcomes for justice-involved individuals experiencing homelessness by providing housing and stability resources	Contra Costa Health – H3	Public Defender's Office contracted nonprofit service provider
Increase available support through partnership with the Probation Department and their Flexible Housing Fund. In March 2024, the County will pilot of housing stabilization services for pre-trial clients	Contra Costa Health – H3	Probation, contracted nonprofit service provider
Increase outreach to re-entry and probation partners to facilitate data sharing and coordinate services for	Contra Costa CoC	Contra Costa Health – H3, Probation, Re-entry services

those exiting jails

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
N/A- there are no prisons in Contra Costa County		

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Increase outreach to healthcare partners to coordinate services and leverage available resources and funding for those exiting hospitals	Contra Costa CoC	Contra Costa Health - all divisions
Integrate healthcare partners into housing placement meetings and service coordination through HMIS and Electronic Health Record data sharing.	Contra Costa CoC	Contra Costa Health – all divisions
Leverage Cal AIM funds for housing navigation targeted to people exiting hospitals	Contra Costa Health – H3	Contra Costa Health Plan, hospitals, CORE outreach teams

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Behavioral Health Facilities	Expand partnership with Contra Costa Behavioral Health to connect individuals exiting emergency psychiatric services directly with shelter	Contra Costa Health – H3	Contra Costa Behavioral Health
Behavioral Health Facilities	Leverage funding from the Mental Health Services Act to deliver supportive housing and service coordination	Contra Costa Health	Contra Costa CoC, Contra Costa Public Health, Contra Costa County- H3, Healthcare for the Homeless

Foster Care	Target outreach services to providers serving youth and young adults at risk of experiencing homelessness upon exiting the foster care system	Contra Costa CoC	Contra Costa Health – H3
Foster Care	Continue implementation of Foster Youth to Independence (FYI) vouchers	Employment and Human Services department - Children Family Services	Children Family Services, Housing Authority of Contra Costa County, Hope Solutions, Contra Costa Health – H3

## Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
  - o The Homekey Program,
  - o The No Place Like Home Program
  - o The Multifamily Housing Program
  - o The Housing for a Healthy California Program
  - o The Homeless Housing, Assistance, and Prevention Program
  - o Building Homes and Jobs Act
  - o The California Emergency Solutions Grants Program
  - o The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
  - o HOME Investment Partnerships Act
  - o Parolee or probation programs that are intended to prevent homelessness upon release.

*Guidance:*

**All of the above programs *must* be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding**

Program, then select the program from the drop down list.

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

**Definitions:**

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

## Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	Contra Costa Health - H3	Contra Costa County has received two awards through the Homekey Program. With Round 1 funding, CCH-H3 purchased a motel located in Pittsburg that converted to 172 units of permanent interim housing. In 2023, CCH-H3 applied for Round 3 funding to acquire a converted office building in San Pablo that will finish rehabilitation in early 2024 and create 54 units of permanent supportive housing for high utilizers of multiple	\$16,000,00 0.00	\$16,000,00 0.00	November 203 - November 2024

systems. CCH-H3 was awarded \$16 million in round 3.

The No Place Like Home Program	State	Contra Costa Health – Behavioral Health	Since 2018, three projects in Contra Costa County have received No Place Like Home funding. In 2021, Veteran’s Square in Pittsburg opened 30 units of affordable housing, with 10 units set aside for homeless residents with serious mental illness. Contra Costa Health’s H3 and Behavioral Health divisions partner with Satellite Affordable Housing Associates to refer households for openings. In subsequent rounds, Resources for Community Development (RCD) has received awards for two affordable housing projects located in Concord and Walnut Creek. Scheduled to open in 2024, Rick Judd Commons was awarded \$6 million and will create 62 units of affordable housing with 13 units set aside for households experiencing homelessness, with disabling conditions. Most recently, RCD was awarded \$2.2 million for a project in development that will create 95 affordable homes for families by 2027.	\$8,231,737.00	\$8,231,737.00	2024-2027
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The Multifamily Housing Program	State	N/A	No Contra Costa projects have been awarded MHP funding since 2019 and no funds are currently available during the HHAP-5 grant period. Projects awarded in	\$0.00	\$0.00	N/A
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			2019 include Veteran's Square in Pittsburg (opened in 2021) and Hacienda in Richmond (opened early 2023). Five projects located in Contra Costa were included in the Multifamily Finance Super NOFA Round 2 and await notice of award of MHP funds.			
The Housing for a Healthy California Program	State	N/A	No Contra Costa projects have been awarded Housing for a Health California funds and no funds are currently available during the HHAP-5 grant period.	\$0.00	\$0.00	N/A
The Homeless Housing, Assistance, and Prevention Program	State	Contra Costa Health - H3	Contra Costa County has utilized HHAP funds from rounds 1 – 5 to support a full spectrum of housing services. Notable activities include street outreach targeting transition aged youth and full County geographic coverage, operation of 172 units of interim housing, rapid rehousing, prevention and diversion, delivery of permanent housing, and system support. In FY22-23, H3 obligated all funds related to permanent housing for HHAP rounds 1-4 and began implementation of programs as of July 1, 2023. Across all rounds of HHAP, about 36% of funds have been used for permanent housing solutions.	\$23,717,303.12	\$6,483,434.00	July 2023 - June 2028
Building Homes and Jobs Act	State	Mixed Income Program	Building Homes and Jobs Act (SB2) funds a variety of programs, including Mixed Income	\$35,979,914.00	\$35,922,403.00	Project have variable timelines

funds administered by project applicants, Contra Costa Health - H3 administers CESH funding Program (MIP), SB2 Planning, and California Emergency Solutions and Housing. Six projects in Contra Costa County have received MIP awards for 1,099 units of affordable housing. Contra Costa Health - H3 utilized remaining CESH funding during the HHAP-5 grant period to support expanded seasonal emergency shelter services.

with the latest estimated stabilization and conversion to perm loan occurring by July 2025.

The California Emergency Solutions Grants Program	State	Contra Costa Department of Conservation and Development	Contra Costa County utilizes Emergency Solutions Grant funding to support six projects providing outreach, supportive services, rental assistance, or emergency shelter, across the County	\$369,404.00	\$131,060.00	July 2023 - June 2024
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	Federal	N/A	No Contra Costa projects received National Housing Trust Fund resources from the last round of funding in 2018.	\$0.00	\$0.00	N/A
HOME Investment Partnerships Act	State	Contra Costa Department of Conservation and Development	In fiscal year 2023-2024, Contra Costa County recommended HOME and HOME ARP funding to five affordable housing projects with 415 units in development. The County continues to utilize HOME funds to support development of affordable housing, including those with a homeless preference.	\$14,495,866.00	\$14,495,866.00	Projects have variable timelines, but funds may be recaptured by December 31, 2025 if financing commitments are not met.
Parolee or probation programs that are intended to prevent homelessness upon	State	Contra Costa Department of	Probation – Through contracts with Contra Costa Health – H3, Contra Costa	\$8,680,465.00	\$4,728,648.00	Probation – 2023-2024 HIP – 2023-2026



release

Probation, Contra Costa Public Defender Department of Probation utilizes funding including AB109 and Department of Juvenile Justice, to support interim and permanent housing solutions for people experiencing homelessness with Probation involvement Public Defender – Led by the Office of the Public Defender, the Holistic Intervention Partnership is a multi-agency, public/private initiative designed to reduce justice involvement and improve outcomes for low-income people living with complex behavioral health challenges who have been arrested on misdemeanors or non-violent offenders

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<b>Total \$ Available to prevent and end homelessness:</b>	<b>Total Prioritized for Permanent Housing Solutions:</b>
<b>\$107,474,689.12</b>	<b>\$85,993,148.00</b>

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## Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
  - CalWORKs
  - CalFresh

- Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
- In-home supportive services;
- Adult protective services;
- Child welfare;
- Child care; and
- Medi-Cal benefits through Managed Care Plans

*Guidance:*

**All of the above benefit programs *must* be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.**

*To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.*

*Definitions:*

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs. This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action *supports client access and/or enrollment in the eligible benefit program.***
- **Lead Entity should include the name of the regional Eligible Applicant responsible for managing the benefit program.**
- **Collaborating Entity may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.**

## Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	Ongoing training is conducted for all providers on helping clients enroll in CalWORKs. CalWORKS Housing Support Program creates bi-directional system of care.	Contra Costa County Department of Employment and Human Services	Contracted service providers, Contra Costa CoC, CORE Street Outreach, Contra Costa Health – H3
CalFresh	Ongoing training is conducted for all	Contra Costa County Department of	Contracted service providers, Contra Costa

	providers on helping clients enroll in CalFresh.	Employment and Human Services	CoC, Contra Costa Health – H3
Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	Ongoing training is conducted for all providers on helping clients enroll in SSI and SSP and disability benefits. SSI/SSP creates bi-directional system of care through the Housing Disability Advocacy Program.	Contra Costa County Department of Employment and Human Services	Contracted service providers, Contra Costa CoC, CORE Street Outreach, Contra Costa Health – H3
In-home supportive services	Ongoing training is conducted for all providers on helping clients enroll in IHSS services.	Contra Costa County Department of Employment and Human Services	Contracted service providers, Contra Costa CoC
Adult protective services	Ongoing training is conducted on how to collaborate with, and report concerns to APS. APS creates bi-directional system of care through housing stabilization services.	Contra Costa County Department of Employment and Human Services	Contracted service providers, Contra Costa CoC, CORE Street Outreach, Contra Costa Health – H3
Child welfare	Ongoing training is conducted on how to collaborate with, and report concerns to child welfare. Child welfare creates bi-directional system of care which includes housing vouchers and navigation services.	Contra Costa County Department of Employment and Human Services	Office of Education, Contracted service providers, Contra Costa CoC, Contra Costa Health – H3
Child care	Ongoing training is conducted for all providers on how to access childcare and childcare benefits.	Contra Costa County Department of Employment and Human Services	Contra Costa CoC
Medi-Cal benefits through Managed Care Plans	Ongoing training is conducted for all providers on helping clients enroll in health insurance and how to collaborate with healthcare partners.	Contra Costa County Department of Employment and Human Services	Contracted service providers, Contra Costa Health Plan, Contra Costa CoC

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## Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

### Memorandum of Understanding (MOU)

H3\_CoC\_HHAP5\_MOU\_20240319\_signed.pdf

### Supporting Documentation (Optional)

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## Application Process Certification:

**By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:**

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

## Meeting Dates

### Meeting Dates

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2/1/2024

2/8/2024

2/9/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

## Stakeholder engagement

### Stakeholders

**Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process**

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People with lived experience of homelessness

People with lived experience of homelessness (PLEH) serve on the Contra Costa CoC Council on Homelessness, which hosted the first public meeting on Feb. 1, 2024. In addition, the Continuum of Care advertised the meetings in the CoC newsletter that includes PLEH and is shared with providers to target PLEH to attend.

Youth with lived experience of homelessness

Invitations to participate in public meetings were sent to youth-serving agencies, and targeted outreach was conducted to invite youth to participate. Across the three public engagement meetings representatives from the Contra Costa Office of Education, and local community colleges attended.

Persons of populations overrepresented in homelessness

The Equity Committee of the CoC Council on Homelessness has conducted outreach to agencies serving overrepresented populations to invite people to attend public meetings. The meetings were also shared in the CoC newsletter.

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

All County departments and City representatives were invited to participate. H3 provided an overview and invitation to participate in public meetings at the Contra Costa Homelessness Response Steering Committee meeting on Feb. 7th, 2024. Across the three public engagement meetings, representatives from Employment and Human Services, the Dept of Veteran Services, Contra Costa Health, the Housing Authority of Contra Costa County, and the Board of Supervisors, Scott's Valley Band of Pomo Indians attended.

Homeless service and housing providers operating within the region

Homeless service and housing providers working in the region were invited to participate in public meetings through the Continuum of Care newsletter. Across the three public engagement meetings, over 30 service provider agencies attended.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

Contra Costa Health Plan is the only Medicaid Managed Care Plan in the region and received an invitation to participate. Across the three public engagement meetings, multiple contracted Managed Care Plan providers attended.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

Street medicine providers are embedded within H3 through the CORE program and were invited to participate in the public meetings. Meetings were attended by Healthcare for the Homeless representatives.

**I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.**

Open

## **Part 3: Funding Plan**

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
  - sustain existing investments towards long-term housing stability and supportive services and
  - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
  - If the Administrative Entity answers “yes” to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

*Guidance:*

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

***The youth set-aside must total at least 10% of all monies received.***

***Administrative costs may not exceed 7% of all monies received.***

**Up to 1%** of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

## Funding Plans from Administrative Entity/ies in Richmond/Contra Costa County CoC Participating in this Application

### Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Contra Costa County

### Funding Plan - Contra Costa County

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing				
Prevention and Shelter Diversion	\$948,000.00		Serve up to 200 households with direct financial assistance to prevent homelessness or quickly exit from homelessness response system	Prevention and shelter diversion program prioritize permanent housing solutions by addressing housing instability and reducing inflow to the homelessness response system. Prevention and diversion activities are cost effective and have high permanent

				housing outcomes.
Delivery of Permanent Housing and Innovative Housing Solutions				
Operating Subsidies-Permanent Housing				
Operating Subsidies-Interim Sheltering				
Interim Sheltering	\$4,000,000.00		Sustain services and operations of Delta Landing, the only County operated interim housing site in East Contra Costa County. In calendar year 2022, Delta Landing served 500 individuals with wraparound services and achieved high levels of permanent housing outcomes.	Sustaining investment to Delta Landing supports the priority to of funding existing investments towards long-term sustainability of housing and supportive services.
Improvements to Existing Emergency Shelter				
Street Outreach	\$900,000.00	\$668,338.18	Continues investments from earlier HHAP allocations in dedicated street outreach for Transition Aged Youth (TAY). Youth set-aside funding supports at least two years of operation of the TAY street outreach team. Additional Street Outreach funding will provide	Sustaining investments to street outreach supports to the priority to funding existing investments towards long-term sustainability of housing and supportive services and investing in youth homelessness.



<p>Services Coordination</p>		<p>flexibility to fund a third year or use funds to support other targeted street outreach teams as needed.</p>	
<p>Systems Support</p>	<p>\$300,711.26</p>	<p>Funding allocated to system support will increase awareness and accessibility of available housing resources. Through stakeholder feedback, CCH-H3 has repeatedly heard that people experiencing homelessness aren't aware that there are programs to support them in exiting homelessness. Compensation for Lived Experience Advisors helps CCH-H3 increase equity within the homelessness response system and design systems with the needs of people experiencing homelessness at the forefront.</p>	<p>HHAP-5 funding will help bridge the gap between CoC Planning funds to support critical infrastructure of the homelessness response system.</p>
<p>HMIS</p>	<p>\$66,833.81</p>	<p>Funding will support up to 1 FTE Data Analyst role. CCH-H3 has utilized a variety of one-time funding sources to sustain capacity of the 4 FTE HMIS team.</p>	<p>HMIS funding helps sustain existing investments towards long-term sustainability of housing and supportive services and ensures compliance with HHAP data reporting</p>

Administrative  
Costs

\$467,836.71

Administrative dollars will increase capacity of Contra Costa County to contract, monitor, and effectively spend down HHAP-5 funding.

Administrative funding helps sustain existing investments towards long-term sustainability of housing and supportive services

**Total HHAP-5  
Dollars Budgeted:  
\$6,683,381.78**

**Total HHAP-5  
Youth Set-Aside  
Dollars Budgeted:  
\$668,338.18**

**Youth Set-Aside Minimum**  
\$668,338.18

**HMIS Maximum**  
\$66,833.82

**Administrative Maximum**  
\$467,836.72

**Does this budget propose to support any new interim housing solutions outside of the youth set-aside?**  
No

**Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?**  
No

## Certification

### Participating Eligible Applicant 1

**Participating Eligible Applicant**  
Contra Costa County

#### **Certification Contra Costa County**

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

**Name**  
Jamie Schecter

**Phone**  
(915) 391-4486

**Email**  
Jamie.Schecter@cchealth.org

### Participating Eligible Applicant 2

**Participating Eligible Applicant**

Contra Costa CoC

**Certification Contra Costa CoC**

**Name**

Jamie Schechter

**Phone**

(915) 391-4486

**Email**

Jamie.Schechter@cchealth.org